



September 29, 2023

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Director
Office of Health Strategy Coordination

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RE: 2022 Annual Report on Community Service Boards' Performance and
Fiscal Status

House Bill 1013 (2022 legislative session) mandated that DBHDD provide an annual report to the Office of Health and Strategy and Coordination concerning the performance and fiscal status of each community service board (CSB) operating in Georgia.

In accordance with the legislation, DBHDD has compiled and analyzed relevant data about each CSB in Georgia using information from audited financial reports sourced from our Office of Internal Audit and Risk Management. CSBs in Georgia are required to submit their audited financial reports by December 31, 2023, which is 180 days after their fiscal year ends.

In this report, you will find the following information:

- I. CSB Risk Assessment
 - a. *CSB Risk Map*: Visual representation of CSB risk rating levels by region in Georgia.
 - b. *Risk Assessment by Regions*: A detailed breakdown of risk rating levels by provider/region.
 - c. *Overall CSB Risk Performance*: An analysis of the percent change of Risk Scores for the CSBs from FY21 to FY22.

- II. CSB Funding Comparisons
 - a. *Funding by Region*: Graph and table which provides a summary of the funding by regions.

- b. *Provider Funding by Federal and State Totals*: A breakdown of funding from Federal and State sources by regions.
- c. *Funding Comparisons by CSB*: The ranking of funding by CSBs within each Region for FY22 and a detailed breakdown of funding by region and by CSB.

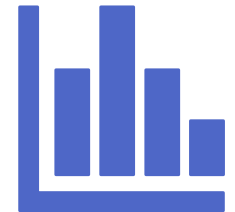
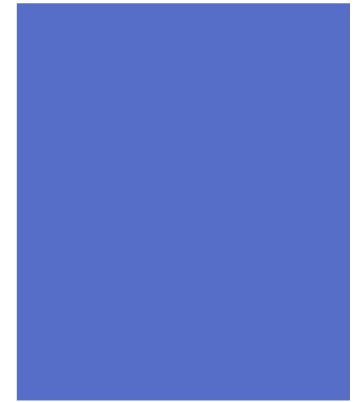
III. Financial Performance

- a. Table illustrating each CSB's operating margin, total funding, and unrestricted net assets.
- b. A detailed breakdown of the financial performance of each CSB, which includes the following information:
 - i. Sources of Revenues
 - ii. Sustainability of Programs
 - iii. Category of Expenditures
 - iv. Net Operating Margins
 - v. Unrestricted Net Assets

Thank you for the opportunity to share this information with you. If you have any questions or concerns, please reach out to our Director of Legislative Affairs, Michael Polacek, at Michael.polacek@dbhdd.ga.gov.

Community Service Boards

Financial Operational and
Risk Assessment Performance



Internal Management Report

Office of Internal Audit & Risk Management

Overview

CSB Risk Map and Risk Rating Levels

Risk Assessment Ratings
Risk Assessment by Regions
Overall Risk Performance

CSB Funding Comparisons

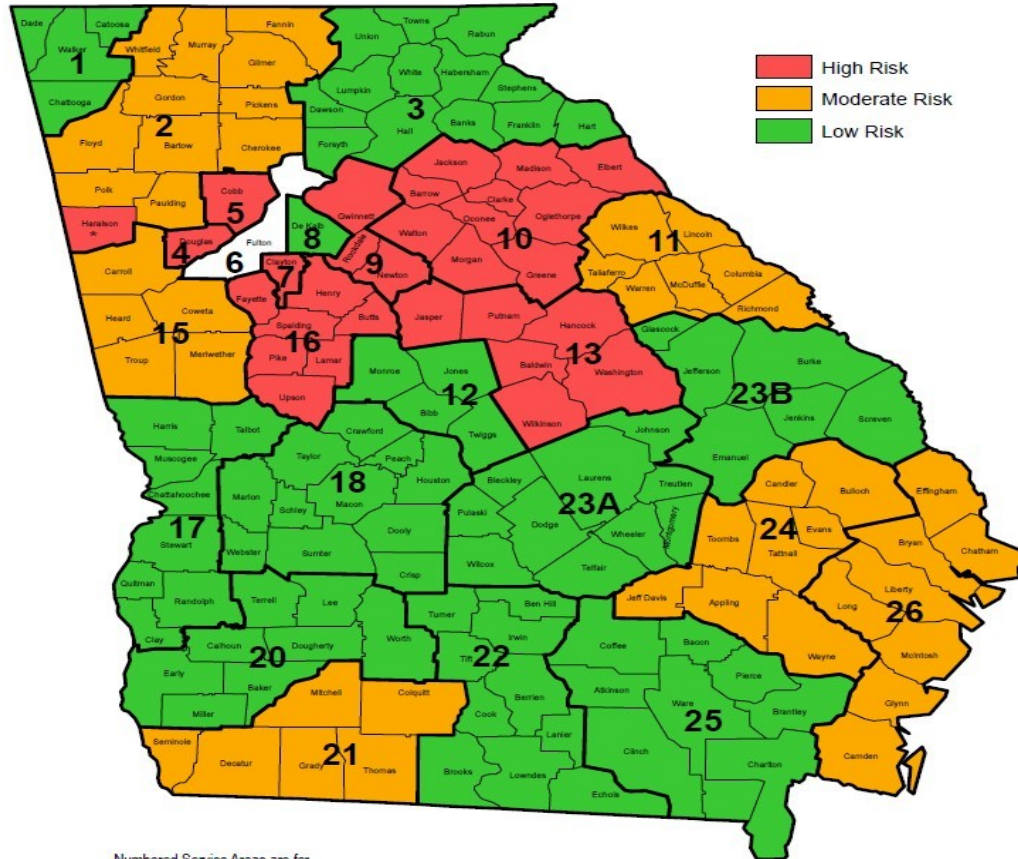
Funding by Region
Provider Funding by Federal and State Totals
Funding Comparisons by CSB

Financial Performances

Sources of Revenues
Sustainability by Programs
Category of Expenditures
Net Operating Margin
Unrestricted Net Assets

CSB Financial Risk Map

Georgia Department of Behavioral Health & Developmental Disabilities CSB Risk Assessment FY2020



- | | | |
|---|--|--|
| 1 - Lookout Mountain Community Services | 10 - Advantage Behavioral Health Systems | 20 - Aspire BH & DD Services |
| 2 - Highland Rivers Community Service Board
* - Haralson Board of Health | 11 - Serenity Behavioral Health (CSB of East Central Ga) | 21 - Georgia Pines Community MHMRSA Services |
| 3 - Avita Community Partners | 12 - River Edge Behavioral Health Center | 22 - Legacy Behavioral Health Services |
| 4 - Cobb Community Service Board | 13 - Oconee Community Service Board | 23A - Community Service Board of Middle Georgia |
| 5 - Douglas Community Service Board | 15 - Pathways Center for BH & Developmental Growth | 23B - Community Service Board of Middle Georgia
(Ogeechee Division) |
| 6 - Fulton County | 16 - McIntosh Trail Community Service Board | 24 - Pineland Area Community Service Board |
| 7 - Clayton Community Service Board | 17 - New Horizons Community Service Board | 25 - Unison Behavioral Health |
| 8 - DeKalb Community Service Board | 18 - Middle Flint Behavioral Healthcare | 26 - Gateway Community Service Board |

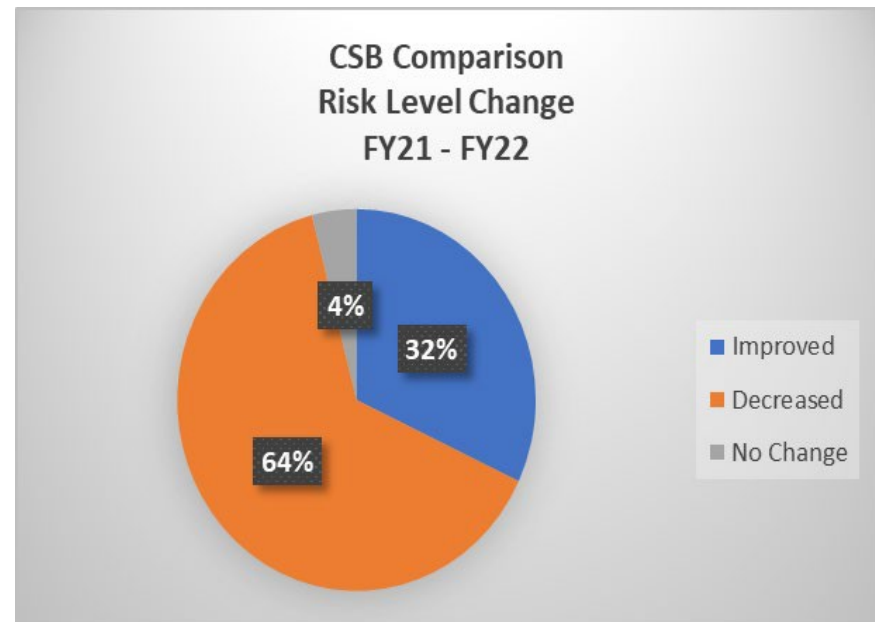
DBHDD, Office of Decision Support (rev. 9/15/2021)

CSB Risk Assessment Risk Levels – FY22

PROVIDER	Region	Liquidity Risk	Operational Risk	Compliance Risk	Overall Risk Score	FY22 RISK LEVEL
Avita Community Partners CSB	1	100	100	100	100	Low
DeKalb CSB	3	100	90	100	97	Low
View Point Health CSB	3	100	80	100	94	Low
Advantage Behavioral Health Systems CSB	2	85	85	100	90	Low
Gateway Behavioral Health Services CSB	5	95	70	100	89	Low
Lookout Mountain Community Services CSB	1	80	82	100	88	Low
Georgia Pines CSB	4	85	80	95	87	Low
Unison Behavioral Health	5	65	95	100	86	Low
Pathways Center CSB	6	80	75	100	86	Low
South Georgia CSB	4	65	90	100	85	Low
River Edge Behavioral Health Center CSB	2	100	95	60	85	Low
Middle Flint Behavioral Healthcare CSB	6	75	80	95	84	Low
Aspire Behavioral Health & Developmental Disability Services	4	65	80	100	82	Low
New Horizons Behavioral Health CSB	6	100	82	60	81	Low
CSB of Middle Georgia	5	50	80	100	77	Moderate
Pineland Behavioral Health and Developmental Disabilities CSB	5	80	85	60	75	Moderate
Serenity Behavioral Health System CSB	2	70	93	60	74	Moderate
Highland Rivers CSB	1	85	70	60	72	Moderate
Clayton Center CSB	3	35	65	100	67	High
Douglas County Community Service Board	1	35	59	100	65	High
McIntosh Trail CSB	6	55	55	60	57	High
Oconee Center CSB	2	50	35	60	49	High

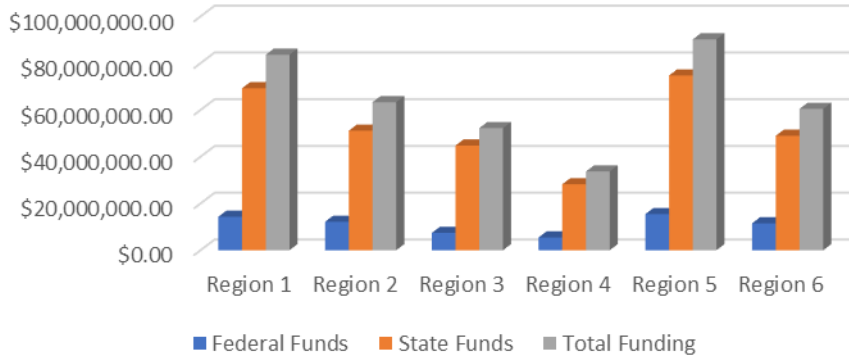
CSB Overall Risk Assessment Performance

The graph illustrates the percentage of the CSB Risk Scores changes from FY21 to FY22. CSBs had a 32% improvement in their risk scores while 64% regressed during the same period. A total of 4% had no change from FY21.



CSB Funding Summary by Region – FY22

**CSB Funding by Region
FY22**

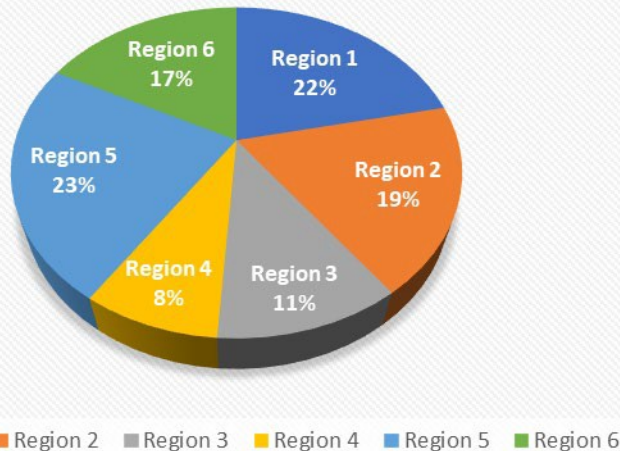


The Graphs and Table provides a Summary of the funding by Region. The Table below shows the amount of funding by two categories for the period of July 1, 2021 – June 30, 2022 (FY22) – Federal and State Funding.

Region 5 has the most funding (23%) with Region 4 having the least amount of funding (8%) for the FY22 fiscal year.

The ranking of the funding by Regions is provided on the next page.

Percentage of Funding By Region



	Federal Funds	State Funds	Total Funding
Region 1	\$14,327,928.39	\$69,291,509.92	\$83,619,438.31
Region 2	\$12,177,456.06	\$51,143,341.58	\$63,320,797.64
Region 3	\$7,416,552.12	\$44,806,893.32	\$52,223,445.44
Region 4	\$5,469,544.06	\$28,229,499.24	\$33,699,043.30
Region 5	\$15,452,814.79	\$74,743,425.95	\$90,196,240.74
Region 6	\$11,509,580.94	\$48,958,702.66	\$60,468,283.60
Total	\$66,353,876.36	\$317,173,372.67	\$383,527,249.03

CSB Funding Summary by Region – FY22

The Listing provides the funding by Region by CSBs within each Region for FY22. The ranking of funding by Region indicates that Region 5 receives the most funding and Region 4 receives the least amount of funding:

- 1st – Region 5: \$90,196,240.74
- 2nd – Region 1: \$83,619,438.31
- 3rd – Region 2: \$63,320,797.64
- 4th – Region 6: \$60,468,283.60
- 5th – Region 3: \$52,223,445.44
- 6th – Region 4: \$33,699,043.30

The funding by Region and by CSB are shown in the Table on the next page. The funding is segregated by Federal and State and totaled for each CSB for the FY22 fiscal year.

CSB Funding Summary by Region – FY22

Provider Name	Region	Federal Funds	State Funds	Total Funding
COBB COUNTY COMMUNITY SERVICES BOARD	1	\$3,490,911.88	\$17,127,665.42	\$20,618,577.30
DOUGLAS COUNTY CSB	1	\$682,320.33	\$1,424,015.29	\$2,106,335.62
GEORGIA MOUNTAINS COMMUNITY SERVICES	1	\$2,366,995.66	\$16,833,046.72	\$19,200,042.38
HARALSON COUNTY BOARD OF HEALTH	1	\$12,737.59	\$693,628.20	\$706,365.79
HIGHLAND RIVERS CSB	1	\$7,008,228.84	\$27,800,977.96	\$34,809,206.80
LOOKOUT MOUNTAIN COMMUNITY SVC BOARD	1	\$766,734.09	\$5,412,176.33	\$6,178,910.42
Region 1 Total		\$14,327,928.39	\$69,291,509.92	\$83,619,438.31
ADVANTAGE BEHAVIORAL HEALTH SYSTEMS	2	\$4,802,715.20	\$17,662,968.24	\$22,465,683.44
COMMUNITY SERV BD OF EAST CENTRAL GA	2	\$1,541,480.40	\$7,898,212.20	\$9,439,692.60
OCONEE CSB	2	\$1,176,753.00	\$3,592,229.35	\$4,768,982.35
RIVER EDGE BEHAVIORAL HEALTH CENTER	2	\$4,656,507.46	\$21,989,931.79	\$26,646,439.25
Region 2 Total		\$12,177,456.06	\$51,143,341.58	\$63,320,797.64
CLAYTON COMMUNITY MENTAL HEALTH	3	\$1,378,762.01	\$3,176,222.07	\$4,554,984.08
DEKALB COMMUNITY SERVICE BOARD	3	\$1,739,940.48	\$20,139,849.17	\$21,879,789.65
VIEWPOINT HEALTH	3	\$4,297,849.63	\$21,490,822.08	\$25,788,671.71
Region 3 Total		\$7,416,552.12	\$44,806,893.32	\$52,223,445.44
ALBANY AREA COMMUNITY SERVICE BOARD	4	\$2,469,751.75	\$14,425,252.20	\$16,895,003.95
GEORGIA PINES CSB	4	\$2,999,792.31	\$13,804,247.04	\$16,804,039.35
Region 4 Total		\$5,469,544.06	\$28,229,499.24	\$33,699,043.30
BEHAVIORAL HEALTH SERVICES OF SOUTH	5	\$2,244,241.51	\$16,572,332.30	\$18,816,573.81
COMMUNITY SERVICE BOARD OF MIDDLE GA	5	\$2,861,722.32	\$9,709,187.89	\$12,570,910.21
GATEWAY BEHAVIORAL HEALTH SERVICES	5	\$5,175,495.04	\$27,166,243.82	\$32,341,738.86
PINELAND MHMRSA COMMUNITY SVC BOARD	5	\$2,207,209.93	\$8,722,936.68	\$10,930,146.61
UNISON BEHAVIORAL HEALTH	5	\$2,964,145.99	\$12,572,725.26	\$15,536,871.25
Region 5 Total		\$15,452,814.79	\$74,743,425.95	\$90,196,240.74
MCINTOSH TRAIL CSB	6	\$2,967,356.64	\$13,059,220.22	\$16,026,576.86
MIDDLE FLINT BEHAVIORAL HEALTHCARE	6	\$2,517,627.36	\$10,591,925.57	\$13,109,552.93
NEW HORIZONS COMMUNITY SERVICE BOARD	6	\$2,970,693.69	\$7,369,823.57	\$10,340,517.26
PATHWAYS CTR FOR BEHAVIORAL & DEV GROWTH	6	\$3,053,903.25	\$17,937,733.30	\$20,991,636.55
Region 6 Total		\$11,509,580.94	\$48,958,702.66	\$60,468,283.60
CSB Total Payments		\$66,353,876.36	\$317,173,372.67	\$383,527,249.03

CSB Statement of Financial Performance June 30, 2022

The Table below illustrate that 18 CSBs reported positive Operating Margins and only three (3) CSBs report Negative Operating Margins for FY22. The Table also includes the Total Funding and Unrestricted Net Assets for each CSB. Statement of Financial Performance of CSBs are provided in detail within the next two slides.

PROVIDER	Region	Operating Margin	Total Funding	Unrestricted Net Assets
Middle Flint Behavioral Healthcare CSB	6	(\$997,329.00)	\$13,109,553.00	\$3,253,564.00
Oconee Center CSB	2	(\$456,700.00)	\$4,768,982.00	(\$332,553.00)
Pathways Center CSB	6	(\$42,970.00)	\$20,991,637.00	\$7,390,898.00
Lookout Mountain Community Services CSB	1	\$187,093.00	\$6,178,910.00	\$6,620,564.00
South Georgia CSB	4	\$279,113.00	\$18,816,574.00	\$3,823,638.00
Douglas County Community Service Board	1	\$320,690.00	\$2,106,336.00	(\$1,221,566.00)
Clayton Center CSB	3	\$565,324.00	\$4,554,984.00	(\$1,022,575.00)
Unison Behavioral Health	5	\$661,959.00	\$15,536,871.00	\$1,545,404.00
Serenity Behavioral Health System CSB	2	\$1,010,274.00	\$9,439,693.00	(\$625,444.00)
Avita Community Partners CSB	1	\$1,044,903.00	\$19,200,042.00	\$6,703,372.00
CSB of Middle Georgia	5	\$1,123,452.00	\$12,570,910.00	\$6,609,670.00
McIntosh Trail CSB	6	\$1,344,391.00	\$16,026,577.00	(\$3,189,415.00)
Pineland Behavioral Health and Developmental Disabilities CSB	5	\$1,375,724.00	\$10,930,147.00	\$6,060,248.00
Advantage Behavioral Health Systems CSB	2	\$1,708,145.00	\$22,465,683.00	\$129,597.00
Georgia Pines CSB	4	\$1,797,697.00	\$16,804,039.00	\$2,583,322.00
Gateway Behavioral Health Services CSB	5	\$2,068,216.00	\$32,341,739.00	\$6,131,512.00
View Point Health CSB	3	\$2,074,044.00	\$25,788,672.00	(\$3,961,227.00)
Aspire Behavioral Health & Developmental Disability Services	4	\$2,084,418.00	\$16,895,004.00	\$5,013,116.00
River Edge Behavioral Health Center CSB	2	\$2,334,607.00	\$26,646,439.00	\$32,762,826.00
DeKalb CSB	3	\$2,616,020.00	\$21,879,790.00	\$6,680,732.00
Highland Rivers CSB	1	\$3,271,802.00	\$34,809,207.00	\$3,565,989.00
New Horizons Behavioral Health CSB	6	\$4,100,211.00	\$10,340,517.00	\$5,551,134.00

CSB Statement of Financial Performance June 30, 2022

Community Service Boards - Statement of Activities - FY22

Statement of Activities Overview - Period Ending 6-30-22

CATEGORY	Advantage	Albany	Avita	Clayton	DeKalb	Douglas	Gateway	Georgia Pines	Highland Rivers	Lookout Mountain	Middle Flint
Revenues											
Operating Grants and Contributions	\$7,545,745.00	\$17,264,991.00	\$11,517,903.00	\$5,642,213.00	\$18,949,307.00	\$3,029,596.00	\$28,145,761.00	\$18,948,945.00	\$32,423,363.00	\$5,086,923.00	\$10,359,124.00
Mental Health	\$2,877,456.00	\$12,388,921.00	\$8,375,747.00	\$1,009,951.00	\$13,479,185.00	\$2,717,616.00	\$22,995,926.00	\$13,000,313.00	\$22,026,023.00	\$3,533,035.00	\$6,511,735.00
Developmental Disabilities	\$1,150,800.00	\$580,110.00	\$59,810.00	\$1,015,670.00	\$1,369,536.00	\$129,755.00	\$1,268,746.00	\$1,320,319.00	\$993,436.00	\$884,180.00	\$1,071,702.00
Addictive Disease	\$1,315,672.00	\$1,659,137.00	\$2,008,407.00	\$2,120,307.00	\$4,100,586.00	\$158,541.00	\$2,245,057.00	\$4,564,272.00	\$5,246,738.00	\$669,708.00	\$1,315,884.00
WTRS/TANF	\$882,924.00	\$0.00	\$70,633.00	\$0.00	\$0.00	\$0.00	\$1,610,147.00	\$0.00	\$2,491,709.00	\$0.00	\$917,600.00
Other Programs	\$0.00	\$2,636,823.00	\$1,003,306.00	\$1,496,285.00	\$0.00	\$23,684.00	\$25,885.00	\$64,041.00	\$1,665,457.00	\$0.00	\$542,203.00
CCBHC	\$1,318,893.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gateway - Distinctive Housing	\$0.00				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Charges for Services	\$31,544,348.00	\$10,001,179.00	\$19,613,096.00	\$3,702,682.00	\$16,701,569.00	\$2,772,668.00	\$30,116,422.00	\$7,812,560.00	\$19,595,913.00	\$12,905,555.00	\$11,682,878.00
Mental Health	\$19,844,626.00	\$5,972,890.00	\$10,271,531.00	\$1,199,727.00	\$9,741,540.00	\$759,830.00	\$15,759,633.00	\$2,847,350.00	\$1,052,596.00	\$4,042,578.00	\$5,483,519.00
Developmental Disabilities	\$5,465,589.00	\$3,347,190.00	\$7,630,052.00	\$2,222,040.00	\$6,117,224.00	\$661,761.00	\$9,462,300.00	\$4,756,492.00	\$7,818,820.00	\$5,982,864.00	\$4,876,825.00
Addictive Disease	\$6,120,409.00	\$366,151.00	\$1,687,740.00	\$249,982.00	\$842,805.00	\$313,104.00	\$1,360,833.00	\$196,375.00	\$2,335,721.00	\$270,741.00	\$1,093,697.00
WTRS/TANF	\$56,508.00	\$0.00	\$23,773.00	\$0.00	\$0.00	\$0.00	\$1,563,131.00	\$0.00	\$45,403.00	\$0.00	\$52,648.00
Other Programs	\$0.00	\$314,948.00	\$0.00	\$30,933.00	\$0.00	\$1,037,973.00	\$1,970,525.00	\$12,343.00	\$8,343,373.00	\$2,609,372.00	\$176,189.00
CCBHC	\$57,216.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$39,090,093.00	\$27,266,170.00	\$31,130,999.00	\$9,344,895.00	\$35,650,876.00	\$5,802,264.00	\$58,262,183.00	\$26,761,505.00	\$52,019,276.00	\$17,992,478.00	\$22,042,002.00
Expenditures											
Mental Health	\$21,270,143.00	\$18,131,503.00	\$19,043,242.00	\$2,977,555.00	\$20,893,890.00	\$2,846,755.00	\$38,254,868.00	\$14,778,574.00	\$20,427,615.00	\$8,272,800.00	\$13,697,196.00
Developmental Disabilities	\$6,101,467.00	\$4,045,906.00	\$7,223,621.00	\$3,311,274.00	\$7,400,133.00	\$580,959.00	\$8,467,745.00	\$5,576,184.00	\$8,539,858.00	\$6,607,393.00	\$5,447,835.00
Addictive Disease	\$7,582,397.00	\$1,654,716.00	\$2,613,365.00	\$2,105,083.00	\$4,740,833.00	\$55,651.00	\$6,202,339.00	\$4,567,613.00	\$8,515,999.00	\$682,154.00	\$2,017,599.00
WTRS/TANF	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$815,203.00
Other Programs	\$0.00	\$1,349,627.00	\$593,142.00	\$385,659.00	\$0.00	\$1,998,209.00	\$1,604,509.00	\$41,437.00	\$9,096,930.00	\$2,243,038.00	\$1,061,498.00
WTRS	\$1,039,306.00	\$0.00	\$612,726.00	\$0.00	\$0.00	\$0.00	\$1,664,506.00	\$0.00	\$2,167,072.00	\$0.00	\$0.00
CCBHC	\$1,388,635.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenditures	\$37,381,948.00	\$25,181,752.00	\$30,086,096.00	\$8,779,571.00	\$33,034,856.00	\$5,481,574.00	\$56,193,967.00	\$24,963,808.00	\$48,747,474.00	\$17,805,385.00	\$23,039,331.00
Net Position	\$1,708,145.00	\$2,084,418.00	\$1,044,903.00	\$565,324.00	\$2,616,020.00	\$320,690.00	\$2,068,216.00	\$1,797,697.00	\$3,271,802.00	\$187,093.00	(\$997,329.00)
Unrestricted Net Assets	\$129,597.00	\$5,013,116.00	\$6,703,372.00	(\$1,022,575.00)	\$6,680,732.00	(\$1,221,566.00)	\$6,131,512.00	\$2,583,322.00	\$3,565,989.00	\$6,620,564.00	\$3,253,564.00

CSB Statement of Financial Performance June 30, 2022

Community Service Boards - Statement of Activities - FY22

Statement of Activities Overview - Period Ending 6-30-22

CATEGORY	Oconee	Pathways	Serenity	Unison	View Point	Legacy	New Horizon	CSB of Middle Ga	Pineland	River Edge	McIntosh Trail
Revenues											
Operating Grants and Contributions	\$4,508,721.00	\$20,120,264.00	\$8,276,970.00	\$15,936,827.00	\$18,562,489.00	\$16,865,442.00	\$6,467,025.00	\$5,691,342.00	\$8,605,897.00	\$18,315,215.00	\$15,528,348.00
Mental Health	\$2,404,510.00	\$16,194,495.00	\$6,961,827.00	\$5,220,944.00	\$14,807,468.00	\$12,970,529.00	\$3,854,689.00	\$1,511,841.00	\$5,088,347.00	\$15,279,156.00	\$9,841,231.00
Developmental Disabilities	\$575,505.00	\$3,104,348.00	\$984,882.00	\$1,720,628.00	\$1,091,305.00	\$193,950.00	\$932,826.00	\$1,153,866.00	\$1,413,249.00	\$970,873.00	\$157,221.00
Addictive Disease	\$1,160,074.00	\$784,671.00	\$329,218.00	\$7,925,524.00	\$2,663,716.00	\$1,611,431.00	\$1,463,390.00	\$2,225,848.00	\$1,536,173.00	\$817,386.00	\$1,702,010.00
WTRS/TANF	\$368,632.00	\$0.00	\$0.00	\$1,063,031.00	\$0.00	\$0.00	\$216,120.00	\$799,787.00	\$567,396.00	\$1,247,800.00	\$986,188.00
Other Programs	\$0.00	\$36,750.00	\$1,043.00	\$6,700.00	\$0.00	\$2,089,532.00	\$0.00	\$0.00	\$732.00	\$0.00	\$2,841,698.00
Cares Covid-19 Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gateway - Distinctive Housing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Charges for Services	\$5,220,443.00	\$11,181,597.00	\$8,121,700.00	\$12,322,964.00	\$40,836,025.00	\$15,144,735.00	\$17,129,351.00	\$24,280,256.00	\$15,474,154.00	\$38,313,272.00	\$10,236,059.00
Mental Health	\$2,281,554.00	\$6,869,950.00	\$2,440,825.00	\$5,396,981.00	\$35,176,895.00	\$12,030,867.00	\$9,573,410.00	\$15,794,097.00	\$3,932,358.00	\$23,438,916.00	\$4,176,815.00
Developmental Disabilities	\$2,496,211.00	\$3,770,945.00	\$2,775,795.00	\$5,017,253.00	\$3,349,966.00	\$1,034,082.00	\$4,968,677.00	\$7,563,514.00	\$7,423,589.00	\$8,417,385.00	\$5,064,901.00
Addictive Disease	\$442,678.00	\$540,702.00	\$4,575.00	\$1,193,716.00	\$2,309,164.00	\$878,125.00	\$951,702.00	\$922,645.00	\$1,744,378.00	\$6,233,111.00	\$613,809.00
WTRS/TANF	\$0.00	\$0.00	\$0.00	\$29.00	\$0.00	\$0.00	\$707,585.00	\$0.00	\$113,891.00	\$223,860.00	\$5,097.00
Other Programs	\$0.00	\$0.00	\$2,900,505.00	\$714,985.00	\$0.00	\$1,201,661.00	\$927,977.00	\$0.00	\$2,259,938.00	\$0.00	\$375,437.00
Gateway - Distinctive Housing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$9,729,164.00	\$31,301,861.00	\$16,398,670.00	\$28,259,791.00	\$59,398,514.00	\$32,010,177.00	\$23,596,376.00	\$29,971,598.00	\$24,080,051.00	\$56,628,487.00	\$25,764,407.00
Expenditures											
Mental Health	\$5,633,387.00	\$21,930,748.00	\$8,399,768.00	\$11,284,841.00	\$48,364,541.00	\$21,258,240.00	\$11,980,967.00	\$16,598,827.00	\$6,012,947.00	\$33,172,530.00	\$13,480,840.00
Developmental Disabilities	\$3,053,243.00	\$7,087,824.00	\$3,949,346.00	\$6,847,486.00	\$4,401,626.00	\$4,903,337.00	\$4,106,099.00	\$8,544,791.00	\$9,707,280.00	\$10,195,007.00	\$4,426,223.00
Addictive Disease	\$1,208,305.00	\$2,180,132.00	\$243,687.00	\$7,736,120.00	\$4,558,303.00	\$2,189,555.00	\$1,067,228.00	\$3,138,352.00	\$4,267,482.00	\$9,657,448.00	\$2,620,205.00
WTRS/TANF	\$290,929.00	\$0.00	\$0.00	\$912,523.00	\$0.00	\$0.00	\$799,426.00	\$566,176.00	\$503,411.00	\$1,268,895.00	\$838,114.00
Other Programs	\$0.00	\$37,673.00	\$2,795,595.00	\$816,862.00	\$0.00	\$3,379,932.00	\$1,542,445.00	\$0.00	\$2,213,207.00	\$0.00	\$3,054,634.00
Cares Covid-19 Funding	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interest on Long-Term Debt	\$0.00	\$108,454.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenditures	\$10,185,864.00	\$31,344,831.00	\$15,388,396.00	\$27,597,832.00	\$57,324,470.00	\$31,731,064.00	\$19,496,165.00	\$28,848,146.00	\$22,704,327.00	\$54,293,880.00	\$24,420,016.00
Net Position	(\$456,700.00)	(\$42,970.00)	\$1,010,274.00	\$661,959.00	\$2,074,044.00	\$279,113.00	\$4,100,211.00	\$1,123,452.00	\$1,375,724.00	\$2,334,607.00	\$1,344,391.00
Unrestricted Net Assets	(\$332,553.00)	\$7,390,898.00	(\$625,444.00)	\$1,545,404.00	(\$3,961,227.00)	\$3,823,638.00	\$5,551,134.00	\$6,609,670.00	\$6,060,248.00	\$32,762,826.00	(\$3,189,415.00)